

## Ten Year Forecast

	1	2	3	4	5	6	7	8	9	10
	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
Base Budget	30.0	29.9	30.1	30.4	30.7	31.3	31.7	32.5	33.1	33.8
Inflation	0.5	0.3	0.3	0.3	0.6	0.6	0.6	0.6	0.7	0.7
Pension fund increase	0.0	0.2	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other items	-0.6	-0.3	-0.2	0.0	0.0	-0.2	0.1	0.0	0.0	-0.1
<b>Total</b>	<b>29.9</b>	<b>30.1</b>	<b>30.4</b>	<b>30.7</b>	<b>31.3</b>	<b>31.7</b>	<b>32.5</b>	<b>33.1</b>	<b>33.8</b>	<b>34.4</b>
Less income										
Fees and charges, includes volume increases	12.5	12.8	13.0	13.3	13.7	14.1	14.5	14.9	15.4	15.8
Council Tax, including increase in base	10.3	10.4	10.5	10.6	10.7	10.8	10.9	11.0	11.2	11.3
Council Tax increase (Cumulative)		0.1	0.2	0.3	0.5	0.7	1.0	1.2	1.4	1.6
Revenue Support Grant	1.2	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Business Rates Retained	2.3	2.4	2.4	1.6	1.6	1.6	1.6	1.6	1.6	1.7
New Homes Bonus	3.5	2.7	1.9	1.4	1.2	0.6	0.0	0.0	0.0	0.0
Collection Fund Surplus	0.1	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
<b>Total</b>	<b>29.9</b>	<b>28.8</b>	<b>28.0</b>	<b>27.2</b>	<b>27.7</b>	<b>27.9</b>	<b>28.0</b>	<b>28.8</b>	<b>29.6</b>	<b>30.4</b>
Gives										
Budget gap	0.0	1.3	2.4	3.5	3.6	3.9	4.5	4.4	4.2	3.9
Less										
<b>Proposals in Appendix 10</b>		1.3								
Contracts		0.6								
Lettings / income /saving on Business Rates		0.3								
Review of outturn		0.1								
Grant to Parishes		0.2								
Other items		0.1								
<b>Proposals in Appendix 10</b>		1.3	1.3	1.3	1.3	1.3	1.3	1.3	1.3	1.3
<b>Areas identified to close gap (further work needed)</b>										
Commercial and Development Dept Activity				1.0	1.0	1.0	1.0	1.0	1.0	1.0
Digitisation			0.2	0.4	0.4	0.4	0.4	0.4	0.4	0.4
Savings on Business Rates			0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2
Process changes and service delivery			0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2
Other spend reductions			0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3
		0.0	0.9	2.1	2.1	2.1	2.1	2.1	2.1	2.1
Remaining gap		0.0	0.2	0.1	0.2	0.5	1.1	1.0	0.8	0.5
All Figures are in £m										
Key Assumptions (all in percent)										
Inflation on costs and fees		1.0%	1.0%	1.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Council Tax base growth		1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Council Tax increase		1.0%	1.0%	1.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Fees and charges volume growth		1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Alternative scenarios										
inflation on costs and fees at 1.5%/Council Tax increase at 1.5%										
Budget gap		1.4	2.4	3.6	3.7	4.0	4.6	4.5	4.3	4.1
Change in budget gap		0.0	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
inflation on costs and fees at 2%/Council Tax increase at 2%										
Budget gap		1.4	2.5	3.7	3.8	4.1	4.7	4.6	4.5	4.2
Change in budget gap		0.1	0.1	0.2	0.2	0.2	0.2	0.2	0.2	0.3
inflation on costs and fees at 2.5%/Council Tax increase at 2.5%										
Budget gap		1.4	2.6	3.8	3.9	4.2	4.8	4.7	4.6	4.3
Change in budget gap		0.1	0.2	0.3	0.3	0.3	0.4	0.4	0.4	0.4

**FINANCIAL PROFILE 2017/18**

2016/2017 £'000		2017/2018 £'000	
<b>GENERAL FUND</b>			
17,482	Budget	28,757	
4,260	Support from Government (Start Up Funding Assessment) - replacing redistributed NNDR and RSG	2,600	
2,994	New Homes Bonus Grant	2,700	
1,500	General Balance - Brought Forward	3,157	
0	- Added During Year	0	
-	- Estimated Usage During Year	(973)	
1,500	- Carried Forward	2,184	
<b>HOUSING REVENUE ACCOUNT</b>			
16,580	Gross Expenditure	9,860	
28,023	Income	28,006	
2,352	Balances - Brought Forward	9,520	
7,168	- Added/Used During Year	14,189	
9,520	- Carried Forward	23,709	
<b>CAPITAL SPENDING</b>			
2,873	General Fund Approved Forward Programme	0	
12,088	Housing Investment Programme	13,720	
<b>COUNCIL TAX at Band D</b>			
168.28	St Albans District Council (average)	169.96	<i>1% increase</i>
39.75	Parish Councils (average)	42.06	<i>5.8% increase</i>
<u>208.03</u>	<b>Total District and Parishes</b> (average)	<u>212.02</u>	<i>1.92% increase</i>
1,186.62	Hertfordshire County Council	1,245.83	<i>4.99% increase</i>
147.00	Hertfordshire Police and Crime Commissioner Precept	152.00	<i>3.4% increase</i>
<u><u>1,541.65</u></u>	<b>Total Council Tax at Band D</b> (average)	<u><u>1,609.85</u></u>	<i>4.42% increase</i>

**SUMMARY OF GENERAL FUND BUDGETS 2016-17 TO 2018-19**

<b>Budget 2016-17</b>	<b>Portfolio</b>	<b>Budget 2017-18</b>	<b>Forecast 2018-19</b>
£		£	£
2,211,730	Community Engagemnt & Localism	1,905,650	1,845,330
7,823,210	Environmental	7,561,790	7,469,270
1,140,010	Housing General Fund	1,589,410	1,624,410
2,820,990	Planning	2,744,100	2,779,020
3,081,450	Chair Cab Resources (Direct)	3,084,780	4,006,330
206,850	Chair Cab Resources (Support)	366,660	28,040
<u>3,196,960</u>	Sports, Leisure & Heritage	<u>1,986,940</u>	<u>2,186,880</u>
20,481,200		19,239,330	19,939,280
(3,134,160)	Capital Charges Credit	(3,235,720)	(3,235,720)
	Pensions Accounting Adjustment		
(60,000)	Contribution from Balances		0
17,287,040	Net Expenditure before Government Support	<u>16,003,610</u>	<u>16,703,560</u>
	Government Support:		
	- Contribution from NNDR Pool		
	- Formula Grant Allocation		
(3,478,990)	Start Up Funding Assessment (from 2013-14 replacing redistributed NNDR and RSG)	(2,682,360)	(2,400,000)
(3,526,940)	New Homes bonus	(2,724,450)	(1,900,000)
0	Council Tax Freeze Grant	0	0
<u>10,281,110</u>	NET EXPENDITURE AFTER GOVERNMENT SUPPORT	<u>10,596,800</u>	<u>12,403,560</u>
(50,000)	BALANCE TRANSFERRED FROM COLLECTION FUND	(200,000)	0
	BALANCE TRANSFERRED TO BUSINESS RATES COLLECTION FUND		
<u>10,231,110</u>	NET REQUIREMENT FROM COUNCIL TAXPAYERS	<u>10,396,800</u>	<u>12,403,560</u>
1,689,000	General Fund Balance Brought Forward	3,157,000	2,183,930
	Increase in Working Balance		
(210,000)	Taken from General Fund Balances (expected use)	(973,070)	(500,000)
1,479,000	Estimated General Fund Balance Carried Forward (NB Working Balance of a minimum of £1,500,000)	2,183,930	1,683,930

**SUMMARY OF GENERAL FUND BUDGETS**

**WHERE COSTS ARE SUBSEQUENTLY RECHARGED TO OTHER SERVICES**

<b>Budget</b>	<b>Portfolio</b>	<b>Budget</b>	<b>Estimate</b>
<b>2016-17</b>		<b>2017-18</b>	<b>2018-19</b>
<b>£</b>		<b>£</b>	<b>£</b>
1,164,690	Community Engagement & Localism	1,233,350	1,233,350
462,190	Environmental	460,040	460,040
229,010	Housing General Fund	306,230	306,230
1,232,290	Planning & Conservation	1,523,260	1,456,790
60,570	Resources (Direct)	- 1,510	- 1,510
6,149,820	Resources (Support)	5,690,690	5,623,240
<hr/>		<hr/>	<hr/>
9,298,570	<b>TOTAL OF COSTS RECHARGED TO DIRECT SERVICES AND INCLUDED WITHIN THOSE SERVICES</b>	9,212,060	9,078,140
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## Community Engagement & Localism Portfolio

Budget 2016-17 £	Cost Centre	Direct Services	Budget 2017-18 £	Forecast 2018-19 £	
175,230	1205	Community Protection	170,440	170,440	
	1207	Community Safety Fund	0	0	
315,390	1210	CCTV	319,260	319,260	
651,360	1215	Members	650,910	650,910	
2,130	1220	Civic Activities	1,720	1,720	
185,760	1222	Mayoralty	176,820	176,820	
10,610	1225	Town Twinning	8,240	8,240	
236,700	1230	Elections	189,950	318,720	
224,080	1235	Electoral Registration	204,290	204,290	
155,230	1256	Policy and Sustainability	23,870	23,870	
	1257	Economic Development	96,010	96,010	ex Planning
27,440	1259	Project Delivery	54,180	54,180	
13,000	1261	Professional Services	26,220	26,220	
49,100	1540	Animal Welfare	50,720	50,720	
24,270	1545	Removal of Abandoned Vehicles	30,680	30,680	
58,750	1575	Licensing	45,710	45,710	
470	1578	Externally Funded Taxi Schemes	240	240	
(19,150)	1580	Hackney Carriages & Private Hire	(9,530)	(9,530)	
34,340	1585	Market	23,870	23,870	
6,900	1586	Christmas Market	45,150	45,150	
10,750	2635	Nomansland Common	10,860	10,860	
8,950	2640	Bricketwood Common	9,040	9,040	
(85,740)	2800	Cemeteries	(81,140)	(81,140)	
0	2810	West Herts Crematorium	140	140	
4,540	2820	Closed Churchyards	2,690	2,690	
7,200	2910	Jubilee Centre	7,040	7,040	
73,900	3056	Development & Tourism	73,690	67,690	
33,340	3057	Shopmobility	33,230	33,230	
52,800	3510	Scrutiny	57,370	57,370	
1,200	5002	War memorial	1,220	1,220	
	5007	Voluntary Sector	24,320	24,320	ex Resources
500,610	5015	Grants & Subsidies	513,390	463,390	
334,190	5060	Partnership & Engagement	295,670	295,670	
27,070	5075	Land Charges	21,250	21,250	
101,300	5080	Emergency Planning/Resilience	89,670	89,670	
5,630	5547	Protection from Eviction	4,860	4,860	
70,200	6000	Public Transport	76,150	16,150	
62,730	6005	Taxi Voucher Scheme	64,820	64,820	
138,180	6020	Roads Amenity Functions	147,020	147,020	
(1,908,930)	6035	Car Parks Contract	38,000	18,000	
(33,800)	6040	Car Parks Administration	169,400	169,400	
209,240	6045	Russell Avenue/Drovers Way Car	(694,110)	(712,240)	
520	6050	Civic Centre Car Park	(163,680)	(167,440)	
215,830	6055	Fee Paying Car Parks	(871,200)	(902,400)	
(43,100)	6060	Leased Car Parks	(84,100)	(84,100)	
12,370	6065	Free Car Parks	55,680	55,680	
(8,090)	6070	Lydekker Car Park	0	0	
1,942,500		<b>Net Budget</b>	1,910,030	1,849,710	
		Funding from General Fund balance and Earmarked Reserve	(58,040)	(58,040)	1257;1259; 1261; 1580 ; 5007
(109,510)		<b>Net Budget for Community Engagement &amp; Localism Portfolio</b>	<b>1,851,990</b>	<b>1,791,670</b>	
<b>1,832,990</b>					
		<b>Costs reallocated to other services</b>			
527,330	1245	Democratic Services	540,980	540,980	
662,650	5545	Legal	692,370	692,370	
1,189,980			1,233,350	1,233,350	
		Contributions to General Fund balance	4,340	4,340	5545
(1,189,980)		Recharge to other services	(1,233,350)	(1,233,350)	
0			4,340	4,340	
		<b>Special Reserve</b>			
378,740	6100	Decriminalised Parking	49,320	49,320	

## Environmental Portfolio

<b>Budget 2016-17</b>	<b>Cost Centre</b>	<b><u>Direct Services</u></b>	<b>Budget 2017-18</b>	<b>Forecast 2018-19</b>
<b>£</b>			<b>£</b>	<b>£</b>
459,010	1505	Environmental Protection	485,060	485,060
471,660	1520	Food & Health Safety	474,190	476,670
75,120	1530	Pest Control	69,930	69,930
252,170	1535	Public Conveniences	316,230	316,230
1,766,360	1555	Recycling	1,725,600	1,635,600
1,766,420	1560	Refuse Collection	1,488,430	1,488,430
1,498,280	1565	Street Cleansing	1,356,820	1,356,820
308,030	2600	Parks Administration	304,730	299,730
(8,020)	2605	Allotments	(8,620)	(8,620)
17,940	2610	Clarence Park	25,110	25,110
69,710	2615	Other Open Spaces	89,660	89,660
28,480	2620	Gardens & Flower Beds	18,760	18,760
75,880	2625	Playgrounds	97,560	97,560
3,340	2630	Central Nursery	5,360	5,360
17,490	2645	Railway Trails	10,890	10,890
37,080	2650	Verulamium & Westminster Lodge	23,180	23,180
22,800	2655	Rothamsted Park	51,270	51,270
889,740	2700	Grounds Maintenance Contract	923,230	923,230
3,100	6025	Drainage & Flood Prevention	4,400	4,400
68,620		Contribution to Earmarked Reserve	100,000	100,000
<b>7,754,590</b>		<b>Net Budget for Environmental Portfolio</b>	<b>7,561,790</b>	<b>7,469,270</b>
		<b><u>Costs reallocated to other services</u></b>		
395,690	1500	Environmental Services Administration	406,690	406,690
52,830	5561	Sustainability & Energy Manage	53,350	53,350
(448,520)		Recharge to other services	(460,040)	(460,040)
<b>0</b>			<b>0</b>	<b>0</b>

## Housing Services Portfolio (General Fund)

<b>Budget 2016-17</b>	<b>Cost Centre</b>	<b><u>Direct Services</u></b>	<b>Budget 2017-18</b>	<b>Forecast 2018-19</b>	
<b>£</b>			<b>£</b>	<b>£</b>	
(108,670)	2000	Mobile Home Sites	(112,860)	(112,860)	
(3,060)	2010	Sundry Properties	(2,820)	(2,820)	
547,760	2020	Homelessness	535,390	535,390	
110,990	2030	Grounds Maintenance	115,170	115,170	
180,000	2050	Rent Allowances	180,000	180,000	
(324,900)	2051	Rent Rebates	(284,900)	(284,900)	
125,290	2065	Affordable Housing	126,580	108,580	
	2300	Commercial & Development	360,260	360,260	
	2510	Community Services Admin	269,110	269,110	was in Sports & Leisure
669,210	5050	Benefits Administration	710,600	710,600	
		Funding from General Fund balance and Earmarked Reserve			
<u>(56,610)</u>		<b>Net Budget for Housing Portfolio</b>	<u>(307,120)</u>	<u>(254,120)</u>	2300;5050
<u>1,140,010</u>			<u>1,589,410</u>	<u>1,624,410</u>	
		<b><u>Costs reallocated to other services or the Housing Investment Programme</u></b>			
172,210	2040	Home Renovation Grants	170,650	170,650	
	5555	Procurement	135,580	135,580	
		Recharge to the HIP & other services			
<u>(172,210)</u>			<u>(306,230)</u>	<u>(306,230)</u>	
<u>0</u>			<u>0</u>	<u>0</u>	

## Housing Services Portfolio HRA (Housing Revenue Account)

Budget 2016-17 £'000		Budget 2017-18 £'000	Budget 2018-19 £'000
<b><u>Income</u></b>			
(25,927)	Rents - Dwellings (inc heating)	(25,779)	(24,950)
	- New Build	0	(165)
(575)	- Service Charges	(581)	(570)
(770)	- Garages	(754)	(773)
(341)	- Shops and Other	(356)	(363)
(360)	- Leaseholders	(466)	(481)
0	Supporting People	0	0
	HRA Investment Income/Mortgage Interest	(70)	(70)
<b><u>(27,973)</u></b>	<b>Total Income</b>	<b><u>(28,006)</u></b>	<b><u>(27,372)</u></b>
<b><u>Expenditure</u></b>			
5,563	Supervision and Management	5,574	5,561
3,521	Repairs	3,752	3,536
180	Council Tax for Voids	265	272
290	Corporate and Democratic Costs	269	275
<b><u>9,554</u></b>	<b>Total Expenditure</b>	<b><u>9,860</u></b>	<b><u>9,644</u></b>
<b><u>(18,419)</u></b>	<b>Net surplus of services</b>	<b><u>(18,146)</u></b>	<b><u>(17,728)</u></b>
<b><u>Loans</u></b>			
5,130	Interest on Self Financing Loan	5,067	4,962
4,391	Contribution to fund capital	2,122	1,505
2,224	Provision for debt repayment	7,000	8,000
<b><u>11,745</u></b>	<b>Transfer to/from reserves</b>	<b><u>14,189</u></b>	<b><u>14,468</u></b>
6,041	<b><u>Capital Charges</u></b>	6,565	6,697
<b><u>6,041</u></b>		<b><u>6,565</u></b>	<b><u>6,697</u></b>
<b><u>(2,719)</u></b>	Balance brought forward	<b><u>(2,719)</u></b>	<b><u>(111)</u></b>
(633)	Transfers (In)/out	2,608	3,436
<b><u>(3,352)</u></b>	<b>Balance carried forward</b>	<b><u>(111)</u></b>	<b><u>3,325</u></b>

## Planning

<b>Budget 2016-17</b>	<b>Cost Centre</b>	<b><u>Direct Services</u></b>	<b>Budget 2017-18</b>	<b>Forecast 2018-19</b>	
<b>£</b>			<b>£</b>	<b>£</b>	
356,140	1110	Chief Executive	334,660	334,660	
69,370	1257	Strategic Partnership	0	0	now Community & Engagement
160	4505	Street naming & numbering	(13,980)	(13,980)	
413,530	4510	Building Control	116,520	116,520	
753,640	4520	Spatial Planning	817,150	817,150	
1,379,820	4530	Development Management	1,458,230	1,372,500	
114,600	4550	Design & Conservation	105,040	105,040	
31,800	4570	Planning Appeals	31,820	31,820	
182,370	4580	Landscape & Graphic Design	123,180	123,180	
3,301,430		<b>Net Budget</b>	2,972,620	2,886,890	
(424,610)		Funding from General Fund balance and Earmarked Reserve	(103,550)	(37,820)	4530; 4580; 4570;
2,876,820		<b>Net Budget for Planning &amp; Conservation Portfolio</b>	2,869,070	2,849,070	
		<b><u>Costs reallocated to other services</u></b>			
86,660	1255	Policy and Partnership	225,100	225,100	
274,340	1590	Communications and Web Development	286,830	286,830	
511,430	4500	Planning Technical Support	481,880	481,880	
199,880	5526	Programme Management	207,330	207,330	
307,800	6410	Landscape, Architect, Arborists	322,120	255,650	
1,380,110			1,523,260	1,456,790	
(55,830)		Funding from General Fund balance	(124,970)	(70,050)	4500; 6410
(1,380,110)		Recharge to other services	(1,523,260)	(1,456,790)	
(55,830)			(124,970)	(70,050)	

### Chair Cabinet Resources (Direct)

<b>Budget 2016-17 £</b>	<b>Cost Centre</b>	<b><u>Direct Services</u></b>	<b>Budget 2017-18 £</b>	<b>Forecast 2018-19 £</b>
0	1262	Business Improvement District	0	0
32,350	3520	External Audit	33,210	33,210
954,920	3540	Democratic Represent & Management	1,020,610	896,910
(426,330)	5000	Corporate Property	(288,450)	(238,450)
(13,600)	5005	Sandridge Gate Business Centre	(180,330)	(180,330)
25,780	5007	Voluntary Sector	0	0 now C&E
607,170	5010	Non departmental general costs	298,070	298,070
70,000	5011	Interest on Balances	70,000	70,000
902,100	5012	Minimum Revenue Provision	1,701,000	2,375,000
14,520	5025	Corporate Costs	51,970	51,970
(44,440)	5035	Business Rates	(44,340)	(44,340)
784,680	5040	Council Tax	778,680	772,680
162,770	5047	Council Tax Localisation	0	0
50,310	5062	Local Services Hub	31,610	31,610
<u>3,120,230</u>		<b>Net Budget</b>	<u>3,472,030</u>	<u>4,066,330</u>
(60,000)	3530	General - contrib from general balances	0	0
<u>(38,780)</u>		Funding from General Fund balance	<u>(387,250)</u>	<u>(60,000)</u>
<u><u>3,021,450</u></u>		<b>Net Budget for Resources (Direct)</b>	<u><u>3,084,780</u></u>	<u><u>4,006,330</u></u>
		<b><u>Costs reallocated to other services</u></b>		
36,270	5030	Recovery Administration	(1,510)	(1,510)
<u>(36,270)</u>		Recharge to other services	<u>1,510</u>	<u>1,510</u>
<u><u>0</u></u>			<u><u>0</u></u>	<u><u>0</u></u>

### Chair Cabinet Resources (Support)

<b>Budget 2016-17 £</b>	<b>Cost Centre</b>	<b><u>Direct Services</u></b>	<b>Budget 2017-18 £</b>	<b>Forecast 2018-19 £</b>	
0	1587	Christmas Lights	33,970	33,970	
(11,900)	5523	Service Improvement Project	377,750	20,350	
218,750	5530	Revenue funding for capital (IT)			
<u>206,850</u>		<b>Net Budget</b>	<u>411,720</u>	<u>54,320</u>	
0		Less funding from reserves	0	0	
<u>206,850</u>		<b>Net Budget for Resources (Support) Portfolio</b>	<u>411,720</u>	<u>54,320</u>	
		<b><u>Costs reallocated to other services</u></b>			
184,110	3500	Internal Audit	189,090	189,090	
868,230	5500	Central Offices	762,980	762,980	
241,610	5505	HR Support Services	239,350	239,350	
131,770	5510	Postage Holding Account	138,330	138,560	
100,370	5512	Print Central Code	104,960	106,060	
69,240	5515	Telephone Switchboard	74,790	74,790	
757,610	5525	Customer Service Centre	752,680	752,680	
316,980	5528	GIS and Corporate Gazetteer	348,490	348,490	
429,680	5530	Information Technology Service	599,450	549,450	
232,360	5535	Office Services	213,560	213,560	
1,136,390	5550	Financial Services	1,182,450	1,182,450	
130,630	5555	Procurement	0	0	now Housing
532,040	5560	Property & Asset Management	542,870	542,870	
446,180	5565	Human Resources	506,690	487,910	
35,000	5568	Apprenticeships	35,000	35,000	
339,780	5570	IT Management Services	0	0	
0	5572	IT Management Services	0	0	
<u>5,951,980</u>			<u>5,690,690</u>	<u>5,623,240</u>	
(6,780)		Funding from General Fund balance	(45,060)	(26,280)	5565
<u>(5,945,200)</u>		Recharge to other services	<u>(5,690,690)</u>	<u>(5,623,240)</u>	
<u>(6,780)</u>			<u>(45,060)</u>	<u>(26,280)</u>	

**SPORT, LEISURE & HERITAGE PORTFOLIO**

<b>Budget 2016-17</b>	<b>Cost Centre</b>	<b><u>Direct Services</u></b>	<b>Budget 2017-18</b>	<b>Forecast 2018-19</b>
£			£	£
270,230	2500	Leisure Management Contract	146,890	264,050
36,910	2505	St Albans Arts Sports & Health	41,940	41,940
339,700	2510	Leisure Administration	0	0 Now in Housing
179,540	2705	Sports Administration	194,630	194,630
(8,050)	2710	Harpenden Indoor Bowls Rink	(8,130)	(8,130)
(131,510)	2715	Westminster Lodge Leisure Centre	(550,990)	(490,160)
28,520	2720	Verulamium Running Track	9,500	9,500
0	2721	Athletics track Dev	94,090	94,090
77,130	2725	Harpenden Swimming Pool	112,270	112,270
	2726	Harpenden LC	94,090	94,090
86,990	2730	Harpenden Sports Centre	127,040	127,040
60,120	2735	Leisure Buildings General	113,940	113,940
235,980	2745	Batchwood Tennis Centre	179,370	179,370
(2,510)	2750	Batchwood Golf Course	(4,290)	(4,290)
0	2755	London Colney Recreation Centre	0	0
165,150	2756	Cotlandswick Leisure Centre	101,220	101,220
281,440	2920	Alban Arena	91,090	91,090
40,880	2930	Maltings Arts Theatre	39,130	39,130
20,850	2940	Harpenden Public Hall	40,330	40,330
9,530	2950	Marlborough Club	8,700	8,700
81,620	3000	Arts Development	61,940	49,940
18,540	3004	Town Hall	10,020	10,020
498,320	3012	Heritage Administration	549,990	481,490
102,800	3016	Verulamium Museum	93,030	93,030
	3017	Museum Trans Framework	0	0
	3018	New Museum & Galleries Project	10	10
	3019	NMG Project Support Costs	0	0
13,300	3020	Museum of St Albans	29,080	14,810
86,620	3021	New Museum & Gallery Salaries	181,300	229,520
	3022	MoSTA Artist in Residence	430	430
7,790	3024	Historic Buildings	41,890	41,890
63,710	3028	Field Archaeology	61,680	61,680
7,310	3032	Conservation	7,100	7,100
86,170	3036	Curatorial	106,550	106,550
16,960	3040	Design & Display	17,130	17,130
	3048	Education	(15,240)	(15,240)
2,860	3052	Finds Liaison	5,280	5,280
98,080	3062	Tourist Information Centre	1,730	1,730
350,000		Contribution to Earmarked Reserve		
71,980		Contributions to General Fund balance	72,700	72,700
		Funding from General Fund balance	(68,500)	0 2715;3012
<b>3,196,960</b>			<b>1,986,940</b>	<b>2,186,880</b>

**Costs reallocated to other services**

**Capital Budget 2016-17 to 2019-20**

Capital Scheme	Prior year spend for major schemes	Revised capital budget 2016-17	Revised 2017-18	Revised 2018/19	Revised 2019/20
	£'000	£'000	£'000	£'000	£'000
Jubilee Centre- cost of dilapidations		7.3	0.0		
Cycle ways (including Green Ring)		75.7	0.0		
Crabtree Fields Footpath and steps		19.5	0.0		
Verulamium Park foot and cycle bridge		20.0	330.0		
Westfield Recreation Ground		30.4	0.0		
Bus Shelters		24.0	28.4		
Quality Partnership-Bus Network		70.0	0.0		
Traffic Management		121.8	0.0		
City Centre Public Realm		79.0	0.0		
Car parking equipment in NCP operated car parks		20.0	0.0		
Legal case management system		12.6	0.0		
Economic Development - Initiatives		18.4	0.0		
	0.0	498.7	358.4	0.0	0.0
Air Quality Schemes		95.5	0.0		
Recycling and Waste Equipment & Vehicles (subject to award of contract to commence June 2016) - to be funded from contract savings		5,040.0	0.0		
Grounds Maintenance equipment and vehicles		1,300.0	0.0		
Ver. Park River Signage Project		5.6	0.0		
Investment in Renewable Energy Technologies**		9.0	0.0		
Environmental Projects (previously Solar PV Canopies in Car Parks)		153.0	0.0		
Civic Centre LED lights		47.0	0.0		
CNC Play area		38.0	0.0		
Parish play areas		40.0	0.0		
Holyrood Crescent play area		82.0	0.0		
Victoria Playing Fields Multi Play Area		44.2	0.0		
Longacres Play area Refurb, Ashley Ward, incl Concrete table tennis table		17.0	0.0		
Foxcroft Multi Play Area		44.0	0.0		
Greenwood Park play area		88.8	0.0		
Longcutt playing area Redbourn		20.2	0.0		
CNC Clarence Park ramp & steps		0.0	120.0		
	0.0	7,024.3	120.0	0.0	0.0
Property & Asset Management Database		27.0	0.0		
	0.0	27.0	0.0	0.0	0.0
Abbey View redevelopment		100.0	0.0		
Harpenden Leisure & Cultural development New Museum and Galleries project Phase 2- Construction and Implementation	399.7	1,373.4	4,888.8	8,000.0 155.5	5,728.0
MOSTA development	180.0	821.0	4,700.0		
Programme management and other capital costs (museums)		164.0	0.0		
Leisure & Heritage Buildings -Enhancement		160.0	0.0		
Town Hall Public Conveniences		140.0	0.0		
Leis Bldgs-Cond Survey Refurb		115.1	0.0		
	724.1	3,273.5	13,388.8	8,155.5	5,728.0
Civic Centre Opportunity Site*		0.0	20,000.0	25,000.0	30,000.0
Capital budget for major contracts ( to be funded from contract savings)		0.0	1,610.0	0.0	0.0
Harpenden Sports Centre equipment		50.0	0.0	0.0	0.0
Invest to save projects		100.0	5,000.0	5,000.0	5,000.0
	0.0	150.0	26,610.0	30,000.0	35,000.0
	724.1	10,973.5	40,477.2	38,155.5	40,728.0

**Funded By:**

Section 106	741.6	160.8	0.0	78.0
Revenue contribution to capital/funded from reserves	507.5	0.0	0.0	0.0
Capital Receipts	0.0	0.0	8,042.0	0.0
Other grants and contributions	881.3	3,012.1	613.5	500.0
Prudential borrowing	8,843.1	37,304.4	29,500.0	40,150.0
<b>Total</b>	<b>10,973.5</b>	<b>40,477.2</b>	<b>38,155.5</b>	<b>40,728.0</b>

	2017/18	2018/19	2019/20
	£'000	£'000	£'000
Dwellings Major Contracts	3,602	3,258	2,958
Planned Improvements	930	855	905
Reactive	974	974	974
Planned developments	862	2,916	54
<b>Total HRA</b>	<b>6,368</b>	<b>8,003</b>	<b>4,891</b>
Other Works			
<b>Affordable Housing *</b>	6,467	7,871	7,364
<b>DFG</b>	700	700	700
<b>Non-HRA Stock</b>	185	190	195
<b>Total HIP</b>	<b>13,720</b>	<b>16,764</b>	<b>13,150</b>
<b>Funding</b>			
Revenue	6,368	8,003	4,891
DFG	700	700	700
General Receipts	4,712	5,700	5,350
1-4-1 Receipts	1,940	2,361	2,209
<b>Total</b>	<b>13,720</b>	<b>16,764</b>	<b>13,150</b>

**COUNCIL TAX RATES 2017/18 ANALYSED OVER VALUATION BANDS AND AREAS**

	St Albans City	Harpenden Town	Colney Heath	Harpenden Rural	London Colney	Redbourn	St Michael	St Stephen	Sandridge	Wheathamp- stead	TOTAL/ AVERAGE
COUNCIL TAX BASE	24,693	13,905	2,378	231	3,388	2,326	284	6,295	4,738	2,934	<b>61,172</b>
COUNCIL TAX RATES	£	£	£	£	£	£	£	£	£	£	£
Band 'A' (Band 'D' x 6/9)	1,053.75	1,087.86	1,081.55	1,045.97	1,086.00	1,103.00	1,045.25	1,084.37	1,079.51	1,093.63	<b>1,076.09</b>
Band 'B' (Band 'D' x 7/9)	1,229.37	1,269.18	1,261.80	1,220.30	1,267.00	1,286.82	1,219.46	1,265.09	1,259.43	1,275.89	<b>1,255.44</b>
Band 'C' (Band 'D' x 8/9)	1,405.00	1,450.49	1,442.07	1,394.63	1,448.01	1,470.67	1,393.67	1,445.82	1,439.35	1,458.18	<b>1,434.79</b>
Band 'D'	1,580.62	1,631.80	1,622.32	1,568.96	1,629.01	1,654.49	1,567.88	1,626.55	1,619.27	1,640.44	<b>1,614.13</b>
Band 'E' (Band 'D' x 11/9)	1,931.87	1,994.42	1,982.84	1,917.62	1,991.02	2,022.16	1,916.30	1,988.01	1,979.11	2,004.99	<b>1,972.83</b>
Band 'F' (Band 'D' x 13/9)	2,283.12	2,357.05	2,343.36	2,266.28	2,353.03	2,389.83	2,264.72	2,349.47	2,338.96	2,369.53	<b>2,331.53</b>
Band 'G' (Band 'D' x 15/9)	2,634.37	2,719.66	2,703.87	2,614.93	2,715.01	2,757.49	2,613.13	2,710.92	2,698.78	2,734.07	<b>2,690.22</b>
Band 'H' (Band 'D' x 18/9)	3,161.24	3,263.60	3,244.64	3,137.92	3,258.02	3,308.98	3,135.76	3,253.10	3,238.54	3,280.88	<b>3,228.27</b>

## PARISH COUNCIL PRECEPTS AND SPECIAL EXPENSES

	PARISH COUNCIL PRECEPTS		DISTRICT COUNCIL SPECIAL EXPENSES		TOTAL SPECIAL EXPENSES		SPECIAL EXPENSES COUNCIL TAX AT BAND 'D'		
	2016-17	2017-18	2016-17	2017-18	2016-17	2017-18	PARISH COUNCILS	DISTRICT COUNCIL	TOTAL SPECIAL EXPENSES
	£	£	£	£	£	£	£ p	£ p	£ p
St Albans City	0	0	756,650	769,312	756,650	769,312	0.00	31.16	31.16
Harpenden Town	929,350	1,005,150	136,815	139,636	1,066,165	1,144,786	66.83	10.04	76.88
Colney Heath	173,000	173,250	0	0	173,000	173,250	72.74	0.00	72.74
Harpenden Rural	4,250	4,500	0	0	4,250	4,500	18.41	0.00	18.41
London Colney	234,160	243,290	25,741	26,173	259,901	269,463	69.12	7.73	76.84
Redbourn	204,750	224,713	19,386	19,570	224,136	244,283	88.02	8.41	96.44
St Michael	3,162	5,225	0	0	3,162	5,225	11.14	0.00	11.14
St Stephen	409,118	430,979	53,509	54,290	462,627	485,269	64.99	8.62	73.62
Sandridge	235,935	247,614	82,155	83,085	318,090	330,699	49.80	17.54	67.33
Wheathampstead	223,091	237,971	28,595	28,886	251,686	266,857	76.05	9.85	85.89
<b>Total/Average</b>	<b>2,416,816</b>	<b>2,572,692</b>	<b>1,102,851</b>	<b>1,120,951</b>	<b>3,519,667</b>	<b>3,693,643</b>	<b>39.51</b>	<b>18.32</b>	<b>57.83</b>

Special expenses include (1) precepts levied by Parish Councils for services they provide in their own areas and (2) the cost of those concurrent functions provided by the District Council in some areas but by Parish Councils in other areas. The cost of these District Council concurrent functions is allocated only to those areas where services are provided.